

Finance & Performance Assurance Committee, Key Issues Report		
Report Date: 28 May 2024		Report of: Finance & Performance Assurance Committee
Date of meeting: 28 May 2024		Attendees Richard Miner (Chair), David Brown, Simon Crowther, Sara Biffen, Helen Troalen, Nigel Lee, Lee Wyatt, Danielle Haywood, Lisa Mitchell
1	Agenda	<p>The Committee considered the following:</p> <ul style="list-style-type: none"> • Performance Highlights • Integrated Performance Report • Energy Centre Final Business Case • Contract Award Energy Centre • Finance Report 1 2024 • Quarterly Contract Award Report • Strategy & Partnerships update • Estates Operational Report
2a	Alert <i>Matters of concerns, gaps in assurance or key risks to escalate to the Board</i>	<ul style="list-style-type: none"> • Implementation of EPR impacted on performance data (risk of incomplete activity capture). interventions are being undertaken as a system within UEC programme to deliver the ED 4-hour performance trajectory. • Delivery of reduction in escalation/non-elective capacity • Cancer backlog has increased • Risk to delivery of the activity plan within planned resources. • Risk to delivery of the efficiency programme. • Risk to the delivery of the workforce reduction plan. • Modular Ward builds due to challenging costs, timeframes, negotiations and limited enabling works. • Reduced capital budget is an increasing risk due to the estate to maintenance and modernisation, with backlog maintenance prioritised on risk basis. • The STW deficit will be capped at £90m for 2024/25 which is a challenging reduction in expenditure requiring significant partnership working to achieve.
2b	Assurance <i>Positive assurances and highlights of note for the Board</i>	<ul style="list-style-type: none"> • No criteria to reside is in a better position than Trust has ever been because of working with system partners. • UTC at PRH has now been relocated into Malling Health building allowing more clinical space within paediatrics. • Redeveloping the governance structure to measure and monitor impact of the UEC improvement work. <p>Maintained RTT performance in month 1 Recovery trajectories to reduce cancer backlog will be in place from June 2024 ERF has been agreed and insourcing contract to be issued to support RTT and cancer recovery</p>

2c	Advise <i>Areas that continue to be reported on and/or where some assurance has been noted/further assurance sought.</i>	<ul style="list-style-type: none"> Monitoring UEC. 		
2d	Actions Significant <i>follow up actions</i>	<ul style="list-style-type: none"> UEC improvement key to delivering both performance and financials. Further “deep dive” recommended for Board. 		
3	Report compiled by	<i>Richard Miner, Non-Executive Director, Chair Finance & Performance Assurance Committee</i>	Minutes available from	<i>Lisa Mitchell</i>